BudgetBUDGET MANAGEMENT
SUPPORT FOR RESOURCE ADVISORS

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

This instruction establishes the procedures for Resource Advisors (RA), Cost Center Managers (CCM), International Merchant Purchase Authorization Cardholders (IMPAC), Temporary Duty Monitors (TDY), and the 4 Air Support Operations Group (4 ASOG) commanders. It provides an overview of the guidance and responsibilities that govern each squadron/detachment's budget. All commanders are responsible for ensuring this instruction is adhered to.

References: AFI 65-601, Volume 1, Budget Guidance and Procedures, AFI 65-601, Volume 2, Budget Management for Operations, DFAS-DE 177-16, Administrative Control of Appropriations, 4 ASOG Commander Directives.

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CHAPTER 1 BUDGET PROGRAM OVERVIEW

1.1. Purpose and Objective.

- 1.1.1. This instruction details the 4 ASOG fiscal management program and outlines the resource advisor's (RA) duties. All 4 ASOG units will use this instruction throughout the funding process.
- 1.1.2. The objective of this instruction is to institutionalize the budget management process for the group to ensure proper squadron and detachment budget transactions.

1.2. Budget Organization Structure.

- 1.2.1. The structure is designed to align unit RAs and Cost Center Managers (CCM) under the 4 ASOG/RA. RAs in turn coordinate the budget of several cost centers, while CCMs regulate the consumption of work hours, supplies, equipment, and services to do the tasks within their cost center. For more detail on the group's budget structure, see attachment A1 (Budget Organization Diagram)
- 1.2.2. The 4 ASOG commander oversees the budget process and is the final approval authority for all transactions. This instruction sets forth the commander's specific policies for the distribution and spending of all group funds.

1.3. Financial Management Training.

- 1.3.1. The 4 ASOG/RA will ensure all personnel receive RA/CCM training upon their appointment. RA/CCM training will be in accordance with governing DoD finance and main operating base directives and will be provided locally by the 4ASOG/LGF.
- 1.3.2. Training will include, but not be limited to, basic MICROBAS concepts (how to read reports and open document listings), filling out basic paperwork, budget calendar, budget formulation and processing, etc. The RAs/CCMs will also be trained on this instruction and the group fiscal organization. All reporting requirements and required suspense's will be thoroughly briefed. The group RA will ensure training prepares the organization's budget managers for proper fiscal oversight and familiarizes them with all group policies.

1.4. Forms Prescribed.

- 1.4.1. AF Form 9, (Request For Purchase); for purchase requests over \$2,500. See attachment A2.
- 1.4.2. AF Form 1269, (Request for Load/Change in Fund Target); to request a load or change in fund targets. This is the desired end state of the forecasted budget and is used quarterly and annually. See attachment A3.
- 1.4.3. DD Form 448, (Military Interdepartmental Purchase Request (MIPR); for purchasing or receiving services from any DoD Agency other than the AF. See attachment A4.
 - 1.4.4. AF Form 616, (Fund Cite Authorization); the authorization to cite funds. See attachment A5.
- 1.4.5. AF Form 4009 (Government Purchase Card Fund Cite Authorization); for the approving official to request the authority to expend funds for government purchase card transactions. See attachment A6.

1.5. Responsibilities.

- 1.5.1. Commanders will:
- 1.5.1.1. Appoint in writing, a unit RA, CCM, TDY Monitor, International Merchant Purchase Account Card (IMPAC) holder, and IMPAC approving official and provide a copy of these letters to the 4 ASOG/LGF. One person may serve in multiple positions; however, no one can serve as both an IMPAC holder and approving official.
- 1.5.1.2. Ensure unit funds are spent appropriately and the provisions of this instruction, as well as Air Force and DoD financial instructions, are followed.

1.5.2. Unit RAs/CCMs will:

- 1.5.2.1. Ensure all funding documentation (4009, 616, form 9, MIPR etc...) is routed through 4 ASOG/LGF. When a unit processes paperwork for a purchase, the RA will ensure the document has the group RA's coordination prior to submission and that no purchases occur without this coordination. 100 CPTS and USAFE CONS will reject any request that has not been routed through and initialed by 4 ASOG/LGF. Note: Purchases such as supply and GWPC buys do not require the group RA's coordination. The paperwork that needs RA coordination is anything that will go up to finance or contracting.
 - 1.5.2.2. Advise their unit commander on funding issues.
 - 1.5.2.3. Comply with the guidance in this instruction.
 - 1.5.2.4. Keep all prior-year paperwork for 2 years.

1.6. Continuity Book.

- 1.6.1. All RAs/CCMs are responsible for keeping a budget program continuity book.
- 1.6.2. The following are required items for the RA/CCM continuity book: Tab A, 4ASOGI 65-101, Tab B, letters of appointment for RA/CCM, IMPAC holders, and TDY monitors. Tab C, Examples for building fund cites. Tab D, budget calendar, and any forms pertinent to your organization. Tab E, fin plan. Tab F, training references. Tab G, Financial Working Group (FWG) minutes.

CHAPTER 2 BUDGET FORMULATION

2.1 Budget Calendar.

2.1.1. The budget calendar is a tool used by the RA/CCM to schedule annual projects and provide planning information for group suspenses on various budget activities. See attachment A7 for an example of Budget Calendar.

2.2. Initial Distribution of Funds.

- 2.2.1. 4 ASOG/LGF receives initial distribution annually from the 100th Air Refueling Wing (100 ARW) at RAF Mildenhall, U.K., as approved by Headquarters Third Air Force, based on our financial plan projection.
- 2.2.2. 4 ASOG/LGF will provide projections of funding ceilings to each unit based upon their financial plan and prior fiscal year spending.
 - 2.2.3. 4 ASOG's FWG will meet to make recommendations to the FMB for funding allocation based on projections.
- 2.2.4. 4 ASOG's FMB will meet to discuss the recommendations made by the FWG. Each member will then agree or disagree with the recommended unit allotment, and a final vote will be taken. The 4 ASOG Commander approves the final budget figures.

2.3. Financial Plan (Fin Plan).

- 2.3.1. The Fin Plan details what an organization needs to operate and accomplish its mission. The 100 CPTS will give 4ASOG/LGF an estimate (bogey) as a working estimate. The bogey is based on the prior-year distribution and the current Fin Plan. Anything that does not fit within this bogey is an unfunded requirement.
 - 2.3.2. Fin Plans will be requested from all subordinate units in November of each calendar year (CY). See budget calendar, attachment A11. RAs and CCMs will then meet with the group RA to consolidate their figures and come up with one fin plan to submit to the group CC. See attachment 8 (A8) for a Fin Plan example.
 - 2.3.3. Group commander will meet with commanders and finalize the fin plan in November.

2.4. Special Funds.

- 2.4.1. EOY spending lists will be incorporated into a requirements book containing both mission and unfunded projects. The requirement book will list the unit's top 10 list of mission unfundeds and a top 10 list of all their QOL projects. Additionally each unfunded will be thoroughly researched, with all required paperwork completed prior to submission. These books will be completed and copies of all paperwork forwarded to the group RA NLT 15 January each fiscal year.).
 - 2.4.2. Requirement books will be updated and changes forwarded to the group RA as needed.
 - 2.4.3. CINC Command and Control Initiatives Program (C2IP)
- 2.4.3.1. The C2IP program offers components an opportunity to vie for funds allocated solely to upgrade the combatant commander's command and control systems. This program is an annual submission opportunity, with occasional out-of-cycle requests for inputs.
- 2.4.3.2. Consideration will be given to timely (completed and operational within one year), low-cost (less than \$300K), near-term improvement to the CINC's C2 systems. The submissions must be necessitated by unforeseen circumstances that would not have allowed submission for POM-cycle funding.
- 2.4.3.3. C2IP projects must be consistent with the C4I for the Warrior concept and the Defense Information Infrastructure Common Operating Environment (DII COE) guidelines. The initiatives must be joint and interoperable to meet the CINC's criteria. Ensure all submission justifications include the interoperability aspects with other service systems or organizations.
- 2.4.3.4. C2IP projects will be logistically supported through standard DOD logistics channels or have provisions for follow-on contractor support included in the normal O&M budget.
 - 2.4.3.5. An example of a C2IP submission is provided at attachment 11 (A11).

2.4.4. CINC Initiative Funds (CIF)

- 2.4.4.1. The primary focus of the CINC Initiatives Fund is to support unforeseen contingency requirements critical to CINC joint warfighting readiness and national security interests. The strongest candidates for approval are initiatives that support CINC activities and functions, enhance interoperability, and yield high benefit at low cost. CIF funds can be allocated for a variety of reasons and are not limited to "command and control" systems. CJCSI 7401.01 provides guidance for applying to the CIF program.
- 2.4.4.2. The fund provides a means for CINCs to react to unexpected contingencies and opportunities. It is not intended primarily to subsidize ongoing projects, supplement budget shortfalls, or support service component expenses that are normally the responsibility of the parent service
- 2.4.4.3. There is no funding limit on CIF proposals. The submission must have valid justification and "impact if not funded" statements. Also, the proposal must indicate why prior year funds were not made available for the initiative.
- 2.4.4.4. As with C2IP proposals, CIF initiatives must show how they enhance our organization's warfighting capability and enables interaction with joint forces.
 - 2.4.4.5. An example of a CIF submission is provided at attachment 12 (A12).
 - 2.4.5. Quality of Life (QOL).
 - 2.4.5.1. QOL funds are periodically provided by higher headquarters to fund projects or items that improve morale, unit living conditions, and welfare.
 - 2.4.5.2. Units will maintain a standby list of needed QOL projects for submission when higher headquarters makes QOL funds available (see 2.7.4.7). All applicable paperwork must be completed and ready for immediate submission. All required research, stock numbers, specifications, vendor/supplier information, etc., must be done and kept in standing unit project files.
 - 2.4.5.3. All RAs will keep a record of all self-improvement projects (funds spent, contracts etc.) on their facilities.

2.5. MICROBAS.

- 2.5.1. MICROBAS is a software program that interfaces with central financial management computers and databases. Reports generated using MICROBAS depict where funds are spent and where they are in the funding cycle (committed or obligated).
- 2.5.2. An open document listing (ODL) details all documents (TDY orders, vouchers, contracts, etc.) that have not reached the accounting expenditure paid (AEP) stage or "paid" status. If a TDY was revoked but orders were generated, a voucher must still be completed to de-obligate the funds. If a member has been paid but the ODL does not reflect it, the RA/CCM must call Accounting Liaison to request moving the commitment/obligation to the "paid" status.

2.6. Spend Plan.

- 2.6.1. A spend plan is a report detailing unit plans to spend funds through each FY quarter.
- 2.6.2. Spend plan reports are broken out by the Element of Expense Investment Codes (EEIC) which are funding categories. For example, EEIC 637 is used for acquisition of automated data processing equipment.
- 2.6.3. Quarterly spend plans will be forwarded to 4 ASOG/LGF NLT the 5th duty day of the beginning of each quarter of the FY. See attachment 13 (A13) for an example of a spend plan.

2.7. Responsibilities.

- 2.7.1. The group commander will:
 - 2.7.1.1. Approve initial distribution of funds.
 - 2.7.1.2. Approve the Fin Plan.
 - 2.7.1.3. Prioritize EOY and unfunded list.
 - 2.7.1.4. Prioritize QOL funds submission.
 - 2.7.1.5. Provide direction to the group RA.
- 2.7.2. Unit commanders will:
 - 2.7.2.1. Ensure RA/CCM meets all suspense's to 4 ASOG/LGF.
 - 2.7.2.2. Compile and prioritize unit unfunded and QOL lists.
 - 2.7.2.3. Approve unit Fin Plans and spend plans.
- 2.7.3. The group RA will:
 - 2.7.3.1. Ensure all paperwork (Fin Plan, QOL, and unfunded list) received is compiled and submitted to the group commander for final review.
 - 2.7.3.2. Compile all lists for submission (Fin Plan, QOL, and unfunded list), ensuring paperwork is complete then forward the consolidated 4 ASOG inputs to the 100 CPTS/FMA.
 - 2.7.3.3. Review the ODL weekly to ensure documents are processed properly.
 - 2.7.3.4. Trace stagnant documents (not moved within 90 days) to their origin (TDY orders by SSAN, etc) to facilitate its move to the obligated stage.

2.7.4. Unit RAs/CCMs will:

- 2.7.4.1. Be responsible for cost center information of each product sent to the group. They will ensure all information is accurate (prices researched, availability of an item, etc.) before sending to the group.
- 2.7.4.2. Review ODL weekly to ensure documents are processed properly.
- 2.7.4.3. Trace stagnant documents (not moved within 90 days) to their origin (TDY orders by SSAN, etc) to facilitate its move to the obligated stage.
- 2.7.4.4. Report any double commitments on the ODL to 4ASOG/LGF for resolution.
- 2.7.4.5. Forward copies of all receiving reports to the 4ASOG/LGF.
- 2.7.4.6. Maintain a standard mission unfunded/QOL book. This book will include three tabs. Tab A will have the most current copy of the budget OI. Tab B will consist of the unit's current unfunded list as well as all pertinent paperwork needed to purchase each item should funds become available. TabC will have the unit's current QOL list and will also have all pertinent documentation/forms needed to purchase items should funds become available. Any unfunded mission or QOL not having all pertinent paperwork will not be considered should funds become available.

CHAPTER 3 FINANCIAL WORKING GROUP (FWG) / FINANCIAL MANAGEMENT BOARD (FMB)

3.1. FWG Procedures.

- 3.1.1. The FWG will be held on a quarterly basis, normally during the third week of the first month of the quarter. All RAs and CCMs are voting members on the FWG.
- 3.1.2. 4 ASOG/LGF will convene the FWG to discuss issues such as spend plans and resource allocation.
- 3.1.3. Minutes will be distributed to all unit RAs.
- 3.1.4. The FWG will make non-emergency funding initiatives and recommendations to the FMB.
- 3.1.5. FWG members will come to the meetings with their Mission unfunded/QOL book and be prepared to present all paperwork necessary to illustrate their need for funds

3.2. FMB Procedures.

- 3.2.1. The FMB is made up of all unit commanders or their designees and convened quarterly. Meetings will be held in conjunction with the regularly scheduled 4 ASOG commander's conference.
 - 3.2.2. The FMB will approve or disapprove all recommendations for resource allocation submitted by the FWG.
 - 3.2.3. Unit resource advisors will brief their unit commanders prior to the FMB.
- 3.2.4. The group RA will detail recommendations made at the FWG and any pertinent issues that will be presented to the FMB for approval.
- 3.2.5. All FMB members are responsible for gathering pertinent issues and/or facts from their RA prior to the FMB in order to vote appropriately on all issues presented.

3.3. Responsibilities.

- 3.3.1. The group commander will chair FMB meetings.
- 3.3.2. The Deputy commander and unit commanders are voting members of the FMB.

 3.3.3 The group RA will conduct the FWG and brief the group commander on all pertinent information. The group RA will also be available for questions during the FMB.
 - 3.3.4. Unit RAs and CCMs are voting members of the FWG and will attend all meetings.

CHAPTER 4 GOVERNMENT – WIDE PURCHASE CARD (GWPC) PROCESS

4.1. Approval Process.

- 4.1.1. The unit billing official is responsible for all unit GWPC purchases. Billing officials will refer to AFI 64-117 for all questions of legality.
- 4.1.2. When in doubt, consult with 4 ASOG/LGF.

4.2. Monthly Reporting Process.

- 4.2.1. Unit GWPC monthly billing statements will be sent to 4 ASOG/LGF after all transactions have cleared and amounts are correct.
- 4.2.2. The billing cycle is 30 days, during which accumulated merchant charges or credits are posted by Rocky Mountain Bank Card System (RMBCS) to the cardholders' accounts. The billing period for the Air Force is from the 26th of each month to the 25th of the following month.

4.3. Cardholder Procedures/Training.

- 4.3.1. Cardholders will coordinate purchases with their billing official prior to commitment of funds.
- 4.3.2. Cardholders will immediately log all purchases when made, and when the bill is received, compare it with GWPC log for accuracy. See attachment A-14 for an example of GWPC log.
- 4.3.3. All outstanding charges made using the GWPC will be annotated on the monthly logs, to account for money already committed and to prevent overspending.
- 4.3.4. Cardholders will complete the GWPC training course at our servicing contracting facility and any additional training by their billing official prior to receiving authority to purchase.

4.4. Responsibilities.

- 4.4.1. Unit commanders will provide GWPC program oversight and ensure the billing official sends monthly master billing statement to the group RA within the same month the billing statement is received.
- 4.4.2. Unit RAs/CCMs will normally be billing officials for their organization.
- 4.4.3. Unit GWPC holders will:
 - 4.4.2.1. Receive authorization from their billing official before using their card.
- 4.4.2.2. Keep a current balance of purchases made to ensure the quarterly allotment is not exceeded. Log all purchases daily on the GWPC purchase log.
- 4.4.2.3. Reconcile the monthly purchase log with the actual bill to ensure all purchases are accurate and annotate any purchases that did not appear on the bill.
 - 4.4.2.4. Send purchase log to billing official monthly.

4.4.4. **GWPC** billing officials will:

- 4.4.3.1. Ensure all purchases are legal and consistent with unit policies and objectives.
- 4.4.3.2. Fax monthly billing statement to the group RA within the same month the bill is received.
- 4.4.3.3. Submit amount needed to increase the AF Form 4009 to group RA no later than the 25th of the last month of each quarter.

CHAPTER 5 TDY PROCESS

5.1. Projections.

- 5.1.1. All TDY projections are due to the 4 ASOG RA NLT than the 25th of the last month of each quarter. (Projections will include the itinerary, number of personnel as well as the cost for each TDY.)
- 5.1.2. TDYs funded by the 4 ASOG are due NLT the last duty day of each quarter to the 4 ASOG TDY monitor.

5.2. TDY LOG

5.2.1. A TDY log will be utilized by all TDY monitors. This log will be used to track all orders prepared by the individual unit.

5.3. Certification.

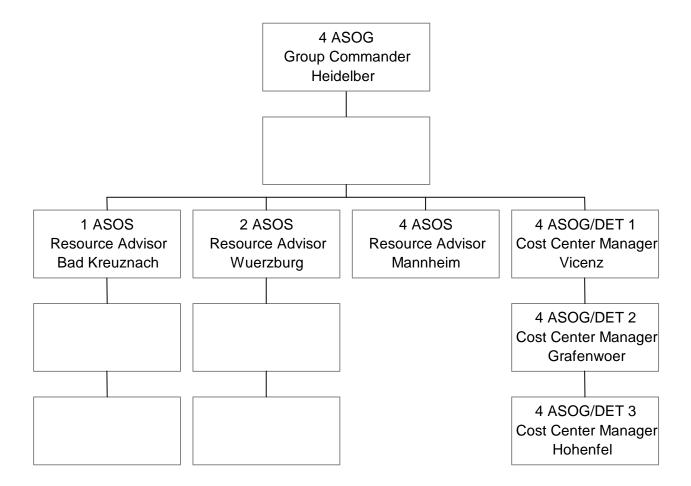
- 5.3.1. All RAs are required to initial the fund cite on each TDY order before the order is sent to the group for certification. When the RA initials the fund cite he is stating that he/she has funds available.
- 5.3.2. Orders will be loaded (by the group RA) into a system called Microsoft Operating System (MOOPS). Then orders will be sent electronically Mildenhall where they will immediately be put into obligation status.

5.4. Responsibilities.

- 5.4.1. Unit commanders will appoint a TDY monitor in writing to ensure oversight of the program.
- 5.4.2. Unit RAs/CCMs and TDY monitors will ensure funds do not exceed their annual authority to spend.
- 5.4.3. TDY Monitors will:
 - 5.4.3.1. Keep a current balance of TDY expenses and ensure funds do not exceed the FY target for funding.
 - 5.4.3.2. Give quarterly projections of TDY expenses to group RA on the 25th of last month of each quarter.
 - 5.4.3.3. Track all 1164's Claim for Official Reimbursements for Expenditures on Official Business.

CHARLES R. GREENWOOD, Colonel, USAF Commander

ATTACHMENT 1 BUDGET ORGANIZATION DIAGRAM

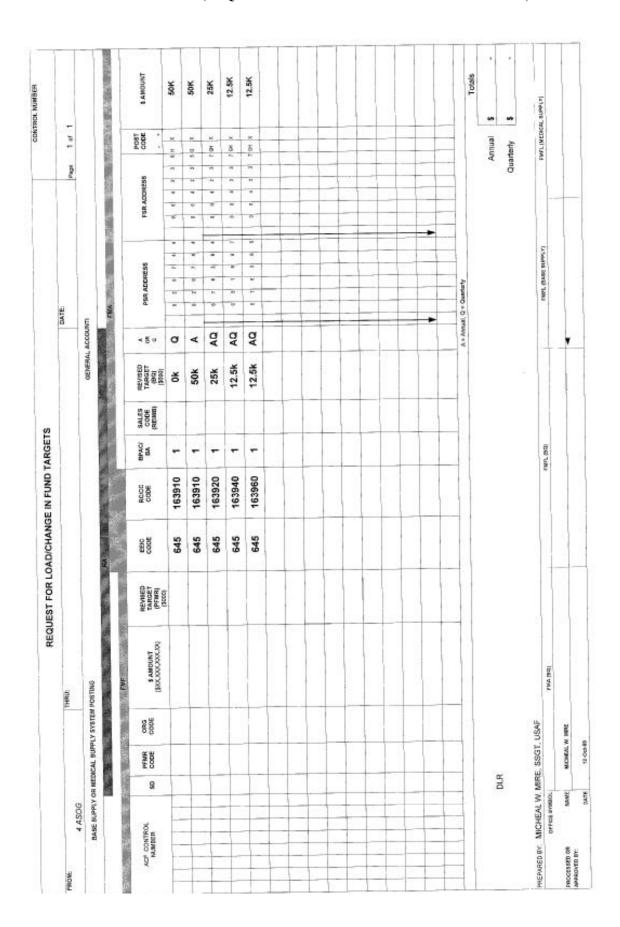


ATTACHMENT 2 AF FORM 9 (REQUEST FOR PURCHASE)

		REQUEST FOR PU	RCHASE			NO.	
INSTALL	ATION DENHALL RAF,	IIK				DATE 1999	2100
	tracting Officer	OK				CLASS	7100
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100 0	CPTS/FMA, MIL	DENHALL RAF,	UK, APO AE			OR DELIVERY C	
	Insert RC/CC, if applicabl		·				
4 AS	OG/LG, UNIT 29	9356, APO AE					
ITIS	REQUESTED TH	AT THE SUPPLIES	AND SERVICES ENUMERA	TED BELOV	/ AND II		ED LIST, BE
	ASED FOR	D	FOR DELIVERY TO			NOT LATER	
4 AS	SOG/LG, APO A	<u>E</u>	SEE BELOW				
ITEM	DESCRIPTION OF	MATERIAL OR SERVI	CES TO BE PURCHASED	QUANTIT	UNIT	ESTIMATED UNIT PRICE	ESTIMATED TOTAL
01	Purchase fuel	l coupons. Germa	in super	20	Bks	\$ 45.0	\$ 900.0
	unleaded.	1	1			0	0
02					Bks		
	Purchase fuel	l coupons. Germa	ın diesel.	7		45.0	315.0
		•					
	Fuels manage	ement is unable to	provide fuel at off-				
	base						
	locations.						
	4ASOG/LG						
	Unit 29356						
	APO AE						
	09014						
	(77(714						
RC	/CC: 163910	EEIC: 612	OBAN:			TOTAL	\$ 1,215.0
PURPOS		EEIC. 012	OD/IIV.				1,213.0
DATE		TYPED NAME AND G	RADE OF REQUESTING OFFIC	IAL SIGNAT	IIDE		
DAIL		FELIX D. TRA					
	1999100	SSGT	WICK,	TELEPI	HONE NO	o. 370-	
DATE			RADE OF APPROVING OFFICIA RE, SSGT	L SIGNAT	TURE		
	1999100	MICHEAL W. MI Resource Advisor	KE, SSGT				
	that the supplies and	services listed above a	and in the attached list are proper		to the foll	lowing allotments,	the available
	<u>es of which are suffici</u> NTING CLASSIFICATI		ereof, and funds have been comn	nitted.		AMOUNT	
	3400 300 8015 16	63910 01 612				\$	19.936.0
DATE		TYPED NAME AND GI	RADE OF CERTIFYING OFFICIA	L SIGNAT	TURE		, · -

AF FORM 9, MAR 77 (EF-V2)

ATTACHMENT 3
AF FORM 1269 (REQUEST FOR LOAD/CHANGE IN FUND TARGET)



ATTACHMENT 4 DD FORM 448 (MILITARY INTERDEPARTMENTAL PURCHASE REQUEST)

	MILITARY INTERDEPARTMENTAL PURCHASE REC						QUEST		1.	OF 2 PACES
2. FSC	3. CONTROL	SYMBOL N	O. 4	. DATE PREP	ARED	5.	MIPR NO.		PAGE I	OF 2 PAGES 6. AMEND NO.
	DIRNSA (ATTN: Y29 Susan Aten) 9800 Savage Road Ft Meade. MD 20755-6000						name, telep LG (MSgt 6 09014		per of originator) on)	
9. ITEM		_		IN THE INTER		JPPLY S	SUPPORT P	ROGRAM	AND REQUIRED I	NTERSERVICE
ITEM NO.	(Federal stock i	[DESCRIPTIO	ON		ng	QTY c	UNIT	ESTIMATED UNIT PRICE e	ESTIMATED TOTAL PRICE
	Funds to be used	for the e		below:					-	
001	001 KIV-7HS Encryption Device, P/N 4070580-0501						10	Ea	3,632.00	36,320.00
002	002 4-Slot 19" Rack power supplies, P/N 4063016-2501						1	Ea	1,290.00	1,290.00
003	003 AC Power Converter, 120VAC, P/N 4063014-2501						3	Ea	55.00	165.00
ΩΩ/	1 T :45: D.44	D/NT 402	1044 070	1			10	Ea	6.00	60.00
•	E ATTACHED PAGES FOR PING INSTRUCTIONS			,					,	\$37,835.00
12. TRA	NSPORTATION ALLOT	MENT <i>(U</i> se	ed if FOB Co	ntractor's Plan	4A	AIL INVO SOG/L it 2935	G	DFAS- Unit 10	010 Box 585	
•	IDS FOR PROCUREME					OTMEN ⁻	TS SET FOI		FFICE DODAAD W, THE AVAILABL	678900 E BALANCES
OF WHI	CH ARE SUFFICIENT T APPROPRIATION	O COVER LIMIT/ SUBHEAD	THE ESTIMA		PRICE. TAL ACCOUNTIN	IG CLASSIF	FICATION		ACCTG STA	AMOUNT
579	3400	309	8044 16	53940 637					678900	\$37,835.00
15. AUT	HORIZING OFFICER (T	ype name a	nd title)	16. SIGNATU	IRE				17. DATE	

ATTACHMENT 5 AF FORM 616 (FUND CITE AUTHORIZATION)

			FUODIZ	ATIO			
		FUND CITE AUT			N		
ADVICE NUMBER H20K030	CHANGE NUMB CHANG		DATE ISS	SUED	20000013		EXPIRATION DATE 2000033
REQUESTED BY/ISSUED 4ASOG (RCCC 16391 Unit 29356 APO AE 09014	DTO (Activity's na	ame and address)	MSGT 4ASO	Γ CINDY G/CCEA		Í	ddress, and telephone number)
of DFAS-DER 7010-1. for a specific period at You must advise the is Failure to do so may operson administering accounting classificat soon as all obligations documents that autho Commitment Amount	This form may be used by an activity to request authority to cite funds or by the AFO to issue fund cite authority under the provisions of DFAS-DER 7010-1. Before the beginning of a period, an activity may submit this form to the AFO as a request for fund requirements for a specific period and specific purposes. The amount approved by the AFO is an estimate of the amount which may be obligated. You must advise the issuing AFO when it becomes apparent that obligations may exceed the amount made available on this form. Failure to do so may overobligate the funds administered by the AFO and result in a violation of DFAS-DER 7200-1. The recipient or person administering this document could be held responsible for the violation and subject to administrative discipline. Show the accounting classification and advice number on all obligation documents. Return a duplicate copy of this form to the issuing AFO as soon as all obligations have been incurred or on the expiration date, whichever comes first. Also return any outstanding commitment documents that authorize obligations which have not been incurred. The total amount of these documents should equal the total of the Commitment Amount columns. Send to the issuing AFO any obligation documents received after expiration of the period of the authority. DO NOT use this form after expiration even if an available balance remains. Keep the original form for your files. Instructions for						
To: Accounting and Request authority estimated fund requirem	to cite funds and in	ncur obligations for the 20000131		ated belo 2000033		10	,000 , to cover
PURPOSE							
To increase FCA by \$	310,000 to cover	costs of travel require	ements for	the 2nd	quarter, FY00.		
CHANGE 1 \$10,000 ORIGINAL \$40,000 TOTAL \$50,000							
1. Obligations will not be incurred in excess of amounts authorized above without coordination and approval of 100AW/FMFPT. Each obligation incurred will be estimated and recorded on the reverse of this form.							
orders issued since the	2. Advise 100AW/FMFPT monthly of the status of each outstanding obligation against the authority via AF Form 616, page 2. All travel orders issued since the last transmittal will be attached to the status report. Copies of all orders published by the unit should be included in the transmittal. Negative reports are required.						
3. Send the original AF Form 616 with complete listing of every order issued during the quarter to 100AW/FMFPT to arrive NLT 31 Mar 00. TDY requirements which occur during the last period of the quarter will be telecon approval with the 100AW/FMFPT with the issuance of MOD. This includes emergency leave, permissive TDY, etc. Note: Ensure that you receive confirmation of your transmittal from FMFPT within 7 days after forwarding documents to FMFPT.							
	4. Do not add back funds rescinded, revoked, or amended orders. Process a new AF Form 616. Questions should be directed to 100AW/FMFPT (DSN: 238-2105).						
REQUESTER'S NAME AT	ND GRADE		REC	UESTER	R'S SIGNATURE		
MICHEAL W. MIRE, S 4ASOG, Resource Ad	lvisor						
ACCOUNTING CLASSIFI	CATION				THIS APPROPRIATION		AMOUNT
570 3400 300 8015	163910 01 409 678	3900			EXPIRES 30 SEP 00		10,000
		nd incur obligations in funds per DFAS-DER		ınt show	n above is approve	d. Ti	his is not an
TYPED NAME, ADDRES ACCOUNTING AND FIN. Certifying Official DSN: 238-2105 FAX	ANCE OFFICER (C		ΞE)	SIGNATI	JRE		

ATTACHMENT 5 (CONT'D) AF FORM 616 (FUND CITE AUTHORIZATION) - REVERSE

INSTRUCTIONS FOR MAINTAINING THIS FORM

List all commitments and obligations you authorize or incur. Complete a new available balance by subtracting the commitment or obligation from the previous available balance. If an obligation was previously recorded as a commitment, reverse the commitment, and record the obligation. Use the remarks column as necessary to help maintain the form. Send a copy of each obligating document to the issuing AFO as soon as practicable (daily, weekly, monthly). Send all obligating documents to reach issuing AFO by the end of the month

OBLIGATION RECORD DOCUMENT COMMITMENT DOCUMENT **OBLIGATION AVAILABLE** REMARKS REFERENCE AMOUNT AMOUNT **BALANCE** DATE NUMBER AF Form 616 50,000.00 **Original Balance** 19991001 19991001 TA-005 400.00 49,600.00 TSgt Johnson 000-00-0000 TA-006 800.00 48,800.00 Col Mire 000-00-0000 19991005 When closing draw a line and write last item in the middle I certify no additional obligations will be incurred under this fund cite authorization. Please 616. (sign name and place signature block underneath.

ATTACHMENT 6 AF FORM 4009 (GOVERNMENT PURCHASE CARD FUND CITE AUTHORIZATION)

•	GOVERNMENT PURCHASE						
		GOVER	NMENI PUR	CHASE			
DOCUMENT NUMBER	DA	TE ISSUED (CHANGE NO.	EXPIRATION DATE	MASTI	ER ACCOUNT CODE	
0002A288	1	9991216	CH1	20000930	02A	288	
		INSTRUCTI	ONS TO APPRO	VING OFFICIAL			
This form is to be used by the Appro	oving O	official (AO) to r	equest authorit	y to expend funds for Go	vernment Purch	ase Card transactions.	
This funding document is issued to ment also supports the reservation				igned to the accounting o	classification ci	ted below. This docu-	
An amount equal to 1/3, 1/2, or the remains in effect. The accounting of							
Cardholders are required to maintain	in a tran	saction log wit	th a running bal	ance of available funds.			
Cardholders must not exceed funds	after th	he expiration da	ate shown belov	v even if an available bala	nce remains.		
If cumulative expenditures exceed t 7200.1R and may be held pecuniaril					can cause a viol	ation of DFAS-DE	
A separate funding document and Purchase Card account must be established for purchases to be charged to a different appropriation.							
Failure to certify and promptly submit the AO's monthly summary statement will result in the withdrawal of funding.							
REMARKS							
Change to 2nd							
REQUESTING OFFICIAL		OFFICE SYME	BOL RESOUR	CE ADVISOR		OFFICE SYMBOL	
DAVID A. MATHIS,		OFFICE SYME	GS MI	CHEAL W. MIRE,		OFFICE SYMBOL 4ASOG/LGF	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997		4ASOG/L	GS MI	CHEAL W. MIRE, IO. DSN: 370-		4ASOG/LGF	
DAVID A. MATHIS,			GS MI	CHEAL W. MIRE, IO. DSN: 370-	NEW QUARTI	4ASOG/LGF ERLY AMOUNT	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997 PRIOR QUARTERLY AMOUNT	\$4	4ASOG/L	GS MI	CHEAL W. MIRE, IO. DSN: 370-	1	4ASOG/LGF ERLY AMOUNT	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997 PRIOR QUARTERLY AMOUNT \$7,500.0 ACCOUNTING CLASSIFICATION	\$4 01 619 EAL'S S ERLY AN	4ASOG/L	GS MI PHONE N DECREA : WILL NLESS WILL	CHEAL W. MIRE, IO. DSN: 370-	\$12,000	4ASOG/LGF ERLY AMOUNT .0 T AC PURCHASE THAT	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997 PRIOR QUARTERLY AMOUNT \$7,500.0 ACCOUNTING CLASSIFICATION 570 3400 300 8015 163910 (FUND CERTIFYING OFFIC I CERTIFY THAT THE NEW QUARTE BE AVAILABLE ON THE FIRST DAY	\$4 01 619 EAL'S S ERLY AN	4ASOG/L	GS MI PHONE N DECREA : WILL NLESS WILL	CHEAL W. MIRE, IO. DSN: 370- SE (-) APPROVING OFFICIA TIFY THAT I WILL NOT AF CAUSE THE TOTAL IMPA	\$12,000	4ASOG/LGF ERLY AMOUNT .0 T AC PURCHASE THAT	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997 PRIOR QUARTERLY AMOUNT \$7,500.0 ACCOUNTING CLASSIFICATION 570 3400 300 8015 163910 (FUND CERTIFYING OFFIC I CERTIFY THAT THE NEW QUARTE BE AVAILABLE ON THE FIRST DAVA OTHERWISE ADVISED REFORE TH	\$4 01 619 IAL'S S ERLY AI OF EAC	4ASOG/L	GS MI PHONE N DECREA WILL NLESS WILL FI INIT SIGNAT NEE TYPE N	APPROVING OFFICIA TIFY THAT I WILL NOT AF CAUSE THE TOTAL IMPA INC DOCUMENT URE AME OF APPROVING OFFI	\$12,000 L'S STATEMEN PROVE AN IMP C PURCHASES	4ASOG/LGF ERLY AMOUNT .0 T AC PURCHASE THAT	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997 PRIOR QUARTERLY AMOUNT \$7,500.0 ACCOUNTING CLASSIFICATION 570 3400 300 8015 163910 (FUND CERTIFYING OFFIC I CERTIFY THAT THE NEW QUARTE BE AVAILABLE ON THE FIRST DAY OTHERWISE ADVISED REFORE TH SIGNATURE TYPE NAME OF FINANCIAL SERVICES	\$4 01 619 IAL'S S ERLY AI OF EAC	4ASOG/L	GS MI PHONE N DECREA WILL NLESS WILL FI INIT SIGNAT NEE TYPE N	APPROVING OFFICIA TIFY THAT I WILL NOT AF CAUSE THE TOTAL IMPA INC DOCUMENT URE AME OF APPROVING OFFI CHEAL W. MIRE,	\$12,000 L'S STATEMEN PROVE AN IMP C PURCHASES	4ASOG/LGF ERLY AMOUNT .0 T AC PURCHASE THAT	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997 PRIOR QUARTERLY AMOUNT \$7,500.0 ACCOUNTING CLASSIFICATION 570 3400 300 8015 163910 (FUND CERTIFYING OFFIC I CERTIFY THAT THE NEW QUARTE BE AVAILABLE ON THE FIRST DAY OTHERWISE ADVISED REFORE THE SIGNATURE TYPE NAME OF FINANCIAL SERVICES ADDRESS 86CPTS/FMFL	\$4 01 619 IAL'S S ERLY AI OF EAC	4ASOG/L	PHONE N DECREA WILL NLESS SIGNAT NEE TYPE N MI	APPROVING OFFICIA TIFY THAT I WILL INFA LING DOCUMENT TURE AME OF APPROVING OFFI CHEAL W. MIRE. TOTAL WIRE. TOTAL IMPA LING DOCUMENT TURE AME OF APPROVING OFFI CHEAL W. MIRE.	\$12,000 L'S STATEMEN PROVE AN IMP C PURCHASES	4ASOG/LGF ERLY AMOUNT .0 T AC PURCHASE THAT	
DAVID A. MATHIS, PHONE NO. DSN: 370-5997 PRIOR QUARTERLY AMOUNT \$7,500.0 ACCOUNTING CLASSIFICATION 570 3400 300 8015 163910 (FUND CERTIFYING OFFIC I CERTIFY THAT THE NEW QUARTE BE AVAILABLE ON THE FIRST DAY OTHERWISE ADVISED REFORE TH SIGNATURE TYPE NAME OF FINANCIAL SERVICES	\$4 01 619 IAL'S S ERLY AI OF EAC	4ASOG/L	PHONE N DECREA WILL NLESS SIGNAT NEE TYPE N MI	APPROVING OFFICIA TIFY THAT I WILL NOT AF CAUSE THE TOTAL IMPA INC DOCUMENT URE AME OF APPROVING OFFI CHEAL W. MIRE,	\$12,000 L'S STATEMEN PROVE AN IMP C PURCHASES	4ASOG/LGF ERLY AMOUNT .0 T AC PURCHASE THAT	

DSN: 370-

AF FORM 4009, 19970901(EF-V2

DSN: 480-5873 FAX:

ATTACHMENT 7 BUDGET CALENDAR

COTODED	BUDGET CALENDAR	DESCRIPED
OCTOBER	NOVEMBER	DECEMBER
- Continuing Resolution Authority (Prudent Spending) - Check on JCS Exercises ?? Open exercise account ?? Check ESP codes - Review new fund cite with Cost Center Managers - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall - Spend Plan due	 Initial Distribution (tentative) Unfunded Requirements due 15 Nov. IMPAC Bills to group RA, include outstanding charges. TDY 616 need to be reconciled with 100th wing Mildenhall Fin Plan (RAs meet at group) Commander's meet with Group commander to finalize the fin plan 	 IMPAC spending log to group RA TDY projections due to group RA 21 December. Submit IMPAC (4009)quarterly projections no later than the 25th IMPAC Bills to group RA, include outstanding charges. TDY 616 need to be reconciled with 100th wing Mildenhall
JANUARY	FEBRUARY	MARCH
- Spend Plan due - FWG/FMB - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall	 - Unfunded requirements due (if changes) - IMPAC Bills to group RA, include outstanding charges. - TDY 616 need to be reconciled with 100th wing Mildenhall 	- TDY projections to group RA 21 December. - Submit IMPAC (4009)quarterly projections no later than the 25th - IMPAC Bills to group RA, include outstanding charges. - TDY 616 need to be reconciled with 100 th wing Mildenhall
APRIL	MAY	JUNE
- FWG/FMB - Spend Plan due - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall	- EOY buy list - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall	- Unit appointment letter due to group RA (Approving official, RA's, etc) - TDY projections to group RA 21 December - Submit IMPAC (4009)quarterly projections no later than the 25th - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall
JULY	AUGUST	SEPTEMBER
- FWG/FMB & First closeout meeting - Spend Plan due - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall	- Year end closeout meeting - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall	- Group RA takes control of budget - Year-end Closeout - Prepare 1QTR load ?? EEIC 409 & 609 - Prepare AF Fm 616's (1QTR) - Prepare MIPR's for the year - Submit IMPAC (4009)quarterly projections no later than the 25th - IMPAC Bills to group RA, include outstanding charges TDY 616 need to be reconciled with 100 th wing Mildenhall

^{*}Request weekly MICROBAS files via E-mail [Execution Reports and Open Document Listings (ODL)] ALL MONTHS

ATTACHMENT 8 FINANCIAL PLAN (FINPLAN) EXAMPLE

FINANCIAL PLAN REQUIREMENTS FY00 Financial Plan	S	BASE,	BASE/OBAN		RCS: EXHI	RCS: DD COMP (AR) 1092 Page:1 EXHIBIT: F	R) 1092 Page:
m Data	JGRAM EL	EMENT	PROGRAM ELEMENT 27418F, TAC Airborne Control System	rborne Contro	ol System		
SECTION II - OBLIGATION DATA							
			CFY	FPY	PARTI	PART II UNFUNDED	FUNDED
TITLE	DODEE	PFY	CMD DIST	PB	FUNDED	COMMAND	BASE
CHAILTAN PERSONNEL	10	0	0	0	0	0	0
TRAVEL & TRANSPOF PERSONNEL	05	245.6	250.0	525.0	350.5	0	174.5
TRANSPORTATION OF THINGS	03	0	0	0	0	0	0
STANDARD LEVEL USER CHARGES	90	0	0	0	0	0	0
LITTLITTES AND RENTS	90	0	0	0	0	0	0
COMMUNICATIONS	90	9.0	0	1.5	1.5	0	0
PRINTING AND REPRODUCTION	20	0	0	0	0	0	0
PAYMENTS TO FNIH PERSONNEL	89	0	0	0	0	0	0
PURCHASED EOUIP MAINT CM'L	60	0	0	0	0	0	0
PURCHASED EQUIP MAINT INDUS FUND	10	0	0	0	0	0	0
PURCHASED EQUIP MAINT OTHER DOD		0	0	0	0	0	0
OTHER PURCHASED FROM INDUS FUND	12	0	0	0	0	0	0
OTHER PURCHASED SERVICES		12.1	0	0	0	0	0
AVIATION POL	14	0	0	0	0	0	0
OTHER SUPPLIES	16	597.0	471.5	876.5	545.0	0	331.5
FOURMENT	17	323.1	195.0	428.0	186.0	0	242.0
OTHER EXPENSES	18	0	0	0	0	0	0
TOTAL O&M DIRECT		1,178.4	916.5	1,831.0	1,083.0	0	748.0
TOTAL OWN DINES.				200000000000000000000000000000000000000		000	

OPR: Maj Stephen S. Vanderhoof, 4ASOG/LG, 370-5995, alolog@hq.c5.army.mil

ATTACHMENT 8 (CONT'D) FINANCIAL PLAN (FINPLAN) EXAMPLE

RCS: DD COMP (AR) 1092 Page:2 EXHIBIT: F	ystem
RC	7, TAC Airborne Control Sy
BASE/OBAN	PROGRAM ELEMENT 27418F, TAC Airborne
FINANCIAL PLAN REQUIREMENTS FY00 Financial Plan	SECTION III - Explanation of Changes

1. DESCRIPTION OF OPERATIONS SUPPORTED:

tasking, coordination, and employment of offensive air support to NATO elements and US Army Europe. 4ASOG provides and Tactical Air Control Parties (TACPs). The ASOC and TACPs interface with corps, division, brigade, and battalion The 4th Air Support Operations Group (ASOG), Heidelberg, Germany, provides peacetime and wartime liaison and control for airpower employment in support of V Corps, US Army Europe (USAREUR). 4ASOG is responsible to 3rd Air Force for a combat-ready offensive portion of the Theater Air Control System, including an Air Support Operations Center (ASOC) elements to coordinate close air support for Army ground troops. 4ASOG maintains the capability to deploy personnel and equipment worldwide on short notice.

PROGRAM SUMMARY - \$1,573,500:

4 ASOG -PEC 27418

DELTA CFY
8
4.4
9'0-
0
-3.0
-9.1
0
-78.4
0
47.3
-83
-119,8
0.2
0
-261.9

OPR: Maj Stephen S. Vanderhoof, 4ASOG/LG, 370-5995, alolog@hq.c5.army.mil

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ATTACHMENT 8 (CONT'D) FINANCIAL PLAN (FINPLAN) EXAMPLE

RCS: DD COMP (AR) 1092 Page: 3 EXHIBIT: PROGRAM ELEMENT 27418F, TAC Airborne Control System BASE/OBAN SECTION III - Explanation of Changes FINANCIAL PLAN REQUIREMENTS FY00 Financial Plan

3. PROGRAM NARRATIVE SUMMARY:

Program Description: This program supports those activities identified in part 1, "Description of Operations Supported."

PFY to CFY Delta: -\$261,900 - Congressional-mandated budget cut of \$166.5k and quality of life initiative funds from 3AF of \$93.3k distributed in PFN

vehicles, and support equipment during CFY -\$251.5k will not cover 4ASOG stock supply and EEIC 609: Decrease of \$78.4k will drastically impact stock supply for 4ASOG weapons systems, tactical spare parts needs for CFY.

EEIC 619: Decrease of \$47.3k will severely limit geographically separated unit (GSU) purchases during CFY-\$191.1k will not cover 4ASOG non-stock supply purchases due to closure of the base service store and corresponding increase in IMPAC expenditures for administrative items and incidental purchases. Much of the support costs normally borne by a host wing must now be absorbed by GSU budget expenditures.

EEIC 637: Decrease of \$120k will severely impact computer upgrade purchases and planned network installs at GSUs and standup of 4ASOS intel/command and control/wartime support facility.

CFY to FPY Delta: \$914,500

with new AFI guidance which efffectively doubles training requirements. Also, we will not be able to fulfil the 16th Air Force DO's request for 4ASOG's positive control of USAF aircraft operating on EEIC 409: Increase of \$275k due to additional training requirements levied on 4ASOG TACPs to comply the training range near Malacky Air Base, Slovakia.

EEIC 609: Increase of \$404.5k to bring supply expenditures back in line with actual requirements, as well as to accommodate a mandatory upgrade of weapons systems from bias-ply to radial tires-total of 85 vehicles require upgrade.

EEIC 628: Increase of \$155k to upgrade 4ASOG maintenance capability and provide ancillary equipment for a newly fielded theater battle management C2 system, which was deficient as delivered (not all

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ATTACHMENT 8 (CONT'D) FINANCIAL PLAN (FINPLAN) EXAMPLE

RCS: DD COMP (AR) 1092 Page:4 EXHIBIT: F PROGRAM ELEMENT 27418F, TAC Airborne Control System BASE/OBAN SECTION III - Explanation of Changes FINANCIAL PLAN REQUIREMENTS FY00 Financial Plan

components were included in the delivery). General support items are necessary to enhance GSU capability to maintain their own equipment.

EEIC 637: Increase of \$78k necessary to continue with computer upgrade and networks servicing GSUs colocated with Army communications support facilities.

4. UNFUNDED REQUIREMENTS:

\$748,000 base unfunded requirements:

weather conditions often limit opportunities for controlling aircraft and, therefore, adversely impact TACP requirements for air control operations. AFI 13-1TAC levies increased requirements for TACP proficiency. Europe DODEE 02 (Travel and Transportation of Personnel): \$174.5k unfunded requirement to fund new AFI-mandated readiness. TDY funding will permit travel to locations and exercises where training can be accomplished.

DODEE 16 (Other Supplies): \$331.5k unfunded requirement to provide supply support to 4ASOG geographically separated units to offset base service store closure and current year budget decrease.

(completing equipment suite for new C2 systems, providing necessary GSU support, and addressing Y2K DODEE 17 (Equipment): \$242k unfunded requirement to provide equipment and computer support for 4ASOG units compliance needs)

OPR: Maj Stephen S. Vanderhoof, 4ASOG/LG, 370-5995, alolog@hq.c5.army.mil

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ATTACHMENT 9 END-OF-YEAR (EOY) LIST EXAMPLE

PRI	NOMENCLATURE	QTY	COST EA	SUB-TOTAL	PROCURE METHOD	VENDOR	LAST EXECUTABLE DATE
1	PRC-117F	15	\$33,018	\$1,089,616	MIPR	HQ SSG/DIFC IC4I PMO	22-Sep-99
2	MRC-690 Batteries	684	\$159	\$108,756	SUPPLY	N/A	Bought
3	2- Position Batt Charger	48	\$1,500	\$72,000	FORM 9	McDowell Research	Bought
4	Lite Comm Headsets	3	\$889	\$2,667	FORM 9	Television Equipment	Bought
5	CAPS Comm Sets	102	\$650	\$66,300	FORM 9	Gentex Corporation	24-Sep-99
6	SICP Shelter	2	\$20,000	\$40,000	FORM 9	Wenlau-Gichner Corp	20-Sep-99
7	LEP's	109	\$154	\$17,418	SUPPLY	N/A	Bought
8	Laser Safe Bino's	45	\$294	\$13,230	SUPPLY	N/A	30-Sep-99
9	GCP-2A	17	\$1,922	\$32,674	FORM 9	Night Vision Equipment	24-Sep-99
10	IZLID II	14	\$4,650	\$65,100	SUPPLY	N/A	30-Sep-99
11	NVG Upgrade Kits (to 7D)	104	\$4,722	\$491,088	FORM 9	Night Vision Equipment	24-Sep-99
12	Up Armor Kits	18	\$37,236	\$670,248	FORM 9	Protective Materials Co	24-Sep-99
13	Phonenix lights	25	\$26	\$650	SUPPLY	N/A	30-Sep-99
14	TALO kits	2	\$6,870	\$13,740	IMPAC	Multiple Vendors	23-Sep-99
15	10-man tents w/ECU-Gen	6	\$93,000	\$558,000	FORM 9	Eurovinil S.p.A.	16-Sep-99
16	Fans	20	\$20	\$400	IMPAC	AAFES	23-Sep-99
17	Footlockers	150	\$35	\$5,250	IMPAC	AAFES	20-Sep-99

ATTACHMENT 10 UNFUNDED REQUEST EXAMPLE

Section: II – NAF

Priority: II

PEC: 27418F

Title: Lightweight Maintenance Capability/UTC Required Equipment

EEIC: 639

Unfunded Amount: \$2,044.6 HQ Functional: LG

Baseline Amount: \$0

NARRATIVE JUSTIFICATION:

Eight HMMWV-mounted, lightweight maintenance shelters are required to support Tactical Air Control Parties (TACP) assigned to Army V Corps divisions. This configuration provides a greatly reduced maintenance footprint at the division-level TACPs supporting the US Army and significantly decreases the airlift required to bring the TACP support to the fight. Current maintenance practices require weapons systems to be removed from service and returned to a maintenance facility in rear operations. Additionally the TACPs are in desperate need of night vision equipment; the GCP-2A and laser-safe binoculars are required UTC items. The GCP-2A emits a beam of energy visible to aircrews and TACPs who are wearing night vision devices, allowing the aircrew to positively identify the target and prevent fratricide. The laser-safe binoculars provide the minimum required protection for the TACPs vision against hazardous laser equipment employed on the battlefield. Furthermore, the M-1101 trailer is a new required item on the UTC. It carries additional cargo that exceeds the capacity of the M-1114, armored HMMWV. A total of 58 trailers, 52 GCP-2As and 26 binoculars are required to fill our UTC requirements.

IMPACT IF NOT FUNDED:

Continued enlarged maintenance footprint and extended transit time to/from the maintenance facility for forward-deployed USAF TACP weapons systems, delaying their repair. Current vehicle/maintenance shelter configurations severely limit the type aircraft require to deploy division level maintenance teams. These timelines have become logistically unacceptable for adequate maintenance support. Without the GCP-2A we increases the chances for fratricide and mission failure. Additionally, our personnel will be exposed to dangerous levels of laser radiation resulting in potentially permanent eyesight damage. They will also be unable to properly view the target area to ensure deconfliction of delivered munitions and prevent fratricide. Without funding for the M-1101 trailer, all required equipment will not make it to the battlefield, causing serious mission degradation.

ATTACHMENT 11 C2IP SUBMISSION EXAMPLE

- A. TITLE: UHF Tactical Satellite Communication (SATCOM) Radios
- B. <u>HISTORY:</u> The 4th Air Support Operations Squadron provides USEUCOM's only Air Support Operations Center (ASOC). The ASOC provides tactical communication linkage between the land component at the corps level and its associated air component operations center. In addition, the ASOC provides tactical communications for the processing of and air component approval of, land component immediate air support requests. The ASOC must address many of its own problems, because it does not fall under the support umbrella of USAFE/SC, and is not in the mainstream of USAFE communications funding or equipment modernization priorities. No previous attempts at funding.

C. <u>COST</u>: 4 LST-5C radios at \$19,000.00 each Total: \$76,000.00

(2 per ASOC Main, 2 per Jump ASOC)

NSN: 5820-01-339-9406 PN: LST-5C

- D. <u>DESCRIPTION:</u> LST-5C is a lightweight UHF tactical satellite communications (SATCOM) radio. It is used for command and control of Theater Air Control System (TACS) elements and special operations forces.
- E. <u>JUSTIFICATION</u>: Using SATCOM radios would allow the ASOC easy backup of voice and data communications with the Air Operations Center and TACS elements. During US Army Tactical Operations Center movements, using SATCOM between the main ASOC and forward ASOC would allow constant command and control between all TACS elements. This advantage would remove difficulties with high frequency-single side band (HF-SSB) and US Army's Multiple Subscriber Equipment tactical telephone system reliability.

As a secondary purpose, the ASOC uses HF-SSB communication as the primary net for the Air Force Air Request Net (AFARN). HF-SSB communications at best is difficult due to natural disruptions such as sunspots and atmospheric conditions.

Due to the difficulty with HF-SSB, all special operations forces (SOF) currently use SATCOM as the primary means of communication. Since the ASOC does not have AFARN SATCOM capability, all close air support (CAS) requests for SOF must be routed through the Special Operations Liaison Element to reach the ASOC. The use of SATCOM would allow SOF to request immediate CAS directly from the ASOC.

These SATCOM radios will enhance the CINC's ability to command and control TACS elements, and improve command readiness and combat capability by allowing constant communications without the disadvantages of HF-SSB.

- F. <u>INTEROPERABILITY:</u> This equipment is fully interoperable with existing NATO, Army, and US equipment and systems. It will enhance unit interoperability with the current fixed system configuration now existing in Europe.
- G. INTEGRATED SATCOM DATABASE (ISDB) NUMBER: N/A
- H. TRAINING: Training will be conducted within the unit. No additional resources required.
- I. **ADDITIONAL MANPOWER:** No additional manpower is required.
- J. <u>LOGISTICAL SUPPORT:</u> No logistical support is requested. If equipment funding is approved, the unit will pursue establishment of Readiness Spares Kits, funded through unit O&M.
- K. **OUTYEAR SUPPORT COST:** Normal repair actions will be unit funded.
- L. WAIVERS: N/A
- M. PROCUREMENT PLAN: AF Form 601 submission to procure Table of Allowance Authorization as required.
- N. SEND FUNDS TO:

 4th Air Support Operations Group
 Capt Brenda Mangente
 Unit 29356 APO AE 09014-5000
 DSN: 370-5995/5973

M. PROJECT MANAGEMENT POCS:

Primary: MSgt Randy Jones, 4 ASOG/LG, Unit 29356, APO AE 09014 'alologsupt@hq.c5.army.mil' Alternate: Capt Brenda Mangente, 4 ASOG/LG, Unit 29356, APO AE 09014 'alolog@hq.c5.army.mil'

C2IP Validation Checklist

CINC	UHF SATCOM Radios Project # 4ASOG #					
Meets Minimum Criteria (all must be yes)	Yes / No					
1. <u>Utility</u> . Timely, low-cost, near-term improvement to the necessitated by unforeseen situations.	CINC's C2 system Yes					
2. <u>Project Size.</u> \$300,000.00 or less.	Yes					
3. Project Duration. Completed and operational within one	e year. Yes					
4. Conformity and Interoperability. a. C2IP projects must be consistent with the C4I for and the Defense Information Infrastructure Commo Environment (DII/COE)						
b. C2IP projects must be interoperable between Se	rvice C2 systems Yes					
5. <u>Logistics Supportability.</u> C2IP projects will be logistically supported through standard DOD logistics channels or have provisions for follow-on contractor support included in the normal O&M budget. Yes						
6. <u>Human Resources.</u> Human resource requirements gene will be fulfilled through standard procedures.	erated from C2IP projects Yes					

ATTACHMENT 12 CIF SUBMISSION EXAMPLE

4ASOG CINC INITIATIVES FUND SUBMISSION

Submitted by: 4th Air Support Operations Group Commander

Amount Requested: \$1,068,000.00

Title: Lightweight TACP Maintenance Capability

Type Activity: Contingencies and Selected Operations

Description:

- ?? ? What will funds buy?
 - ?? Four version 4 HMMWV-mounted lightweight maintenance shelters to support Tactical Air Control Parties (TACP) assigned to EUCOM's V Corps divisions. The Standardized Integrated Command Post (SICP) system version 4 model, comes equipped with a 10Kw lightweight auxiliary power unit, 18,000 BTU/hr environmental control unit, equipment racks, and maintenance position.
 - ?? ? Four version 2 HMMWV-mounted lightweight maintenance shelters. The Standardized Integrated Command Post (SICP) system version 2 model is an empty shelter used to transport critical spare electronic parts to the fight.
 - ?? Four heavy-duty reinforced HMMWVs (M-1113) to support the weight of the shelter and its internal components.
- ?? ? What will be accomplished?
 - ?? Purchase of materials (SICP shelters and HMMWV vehicles)
 - ?? ? Shipment of materials to customer

Justification: Required to more effectively carry out EUCOM's mission of providing combat-ready forces to support U.S. commitments to the NATO alliance. A lightweight capability decreases the airlift required to bring the TACP support to the fight and provides a greatly reduced maintenance footprint at the division-level TACPs supporting EUCOM's V Corps. Current maintenance practices require weapons systems to be removed from service and returned to a maintenance facility in rear operations. The SICP shelter will allow this maintenance capability to move forward, eliminating valuable transit time and placing a first-look maintenance capability where it is truly needed. The capability allows a much more flexible UTC that can be tailored to support any size mission and gives EUCOM more robust Close Air Support.

- ?? ! Impact if not funded Outdated, logistically unacceptable maintenance support and lengthy maintenance on forward-deployed weapons systems resulting in possible denial of critical Close Air Support to EUCOM's front line war fighters.
 - (1) (1) Why was the project not funded last year? Funding was not available.

- (2) (2) Why does the project need to be funded this year? The US Army provides maintenance support on TACP vehicles. They are phasing out our 5 ton vehicles and we need to replace them with the M-1113 HMMWVs.
- (3) (3) Can the project be delayed until next year? No.
 - ?? ? If not, state the reason why? The division-level TACP has a lightweight maintenance capability shelter on its UTC, 7FVUK. As the Army will no longer support 5 ton vehicles, this capability must be procured.
- (4) (4) What is the impact of failure to fund this year? Continual enlarged maintenance footprint and transit time to/from the maintenance facility for forward-deployed TACP weapons systems.

Funding Plan

Type of funds: O&M--None; Procurement--\$1,068,000

Breakout of expenditures:

<u>Item</u>	Class	<u>Unit</u>	Price/Unit	<u>Total</u>
M-1113 Vehicle	3111	4 each	57,000.00	228,000.00
SICP Shelter V4	3141	4 each	180,000.00	720,000.00
SICP Shelter V2	3159	4 each	30,000.00	120,000.00
		TOTAL		\$1,068,000.00

Project Point of Contact: Jimason J. Rand, Lt Col, 4ASOG/CD, DSN: 370-5971

Contracting Point of Contact: Adam Kern, LN-8, HQ USAFE/LGCS, DSN: 489-7608

Approving Authority: (CINC or deputy CINC)

ATTACHMENT 13 SPEND PLAN EXAMPLE

EEIC	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	TOTAL
409	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	75,000
523													0
551													0
553													0
569													0
604													
607													0
609	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	27,000
619													0
61950	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	42,000
628													0
637													0
641													
644													0
645													0
TOTAL													144,000

ATTACHMENT 14 GWPC SPENDING LOG

IMPAC PURCHASE LOG FOR 4 ASOG SSgt Micheal W. Mire / 4ASOG/LGF 370-5240 fax 370-5980

NAME OF APPROVING OFFICAL/OFFICE SYMBOL

NAME OF CARDHOLDER/OFFICE SYMBOL SSgt DAVID MATHIS/ LGS

(Organization)

controlling agency coordination, etc. Reconcile the information on this form with your monthly statement, sign and date the form, and send the original statement and a copy of this log to the Approving Official. Once the Approving Official signs the statement, the cardholder shall file this document for a period of 1 year after final payment, destroy at the end of fiscal INSTRUCTIONS: Use this form to document all IMPAC purchases. Attach all documents pertinent to the purchases listed on this log, i.e., delivery tickets, receipts, credits, year cut off.

\$ of outstanding charges						
Balance	\$5,000	\$2,800	\$2,778			
Amt. Billed		\$2,200	\$22			
Disputed						
Date Cleared / on Bill						
Date Rec'ed		1/8/00	1/17/00			
Total		\$2,200	\$22			
Unit Price		\$550	\$22			
Ą		4	-			
Vendor / Phone		Statpower Technologies	Aafes			
Item / Service		Inverter	Calendar		2	
Requester's Name		Bruening	Mire			
Date	1/3/00	1/3/00	1/17/00			

CARDHOLDER SIGNATURE

DATE

FOR THE BILLING CYCLE OF

REMARKS ON BACK OR A SEPARATE SHEET OF PAPER

ATTACHMENT 14 (CONT'D) GWPC SPENDING LOG

INSTRUCTIONS FOR FILLING-OUT AND REPORTING IMPAC EXPENDATURES

Fill-out the sheet as follows:

Fill in your organization, your name, office symbol, and telephone number.

be billed and accepted by the bank by the 23 of the month. Next calculate any non-cleared charges from previous months (outstanding charges) and fill this number from you resource advisor). Also, remember that the billing cycle ends on the 23rd of each month. So charges for a particular month/quarter must 1st thing on a new sheet will be to fill in the far right field (Balance) with your available balance. Remember that your money is on a quarterly basis and resets to your full quarterly allowance on the beginning of each quarter with no carry over of available funds from a previous quarter (You should get this column in. One completed subtract this from you available balance, since this counts as current quarter charges and you now have your actual available

Date: - The entry date into the log

Requester's Name: - The person that requested the item/service

tem/Service: - What the item(s) or service(s) is

Vendor/Phone: - List the vendor and their phone number

Oty: - List the quantity purchased or V if too many to list

Juit price: - The cost of the item or V if too many to list

otal price: - The total price of all purchases on this charge (including any discounts given)

Date rec'ed: - The date the purchase was received.

Date cleared/on bill: - The date the charge appeared on the bill (if not on current months bill then say carried over to next month, and transcribe the purchase onto the next months register

Disputed qty: - List any charge that has been disputed, the quantity, and attach a memorandum for record

Amt.Billed: - The amount of the charge on the actual bill

\$ of outstanding charges: - Total amount of charges that have not cleared from previous month or quarter bills. These charges count against your current quarter's available balance. Once the charge has cleared go back and annotate this on actual month's log that the charge was made, also annotate on month's log that charge cleared by creating a new line listing outstanding month's charge and amount cleared. Next subtract this from your current Balance:- Your current quarterly balance available to you. Remember that any charges placed after the 23rd of the month go against the next outstanding charges column.

month/quarter's bill (if at the end of current quarter)

Sign and date in the appropriate blocks at the bottom of the form. List what billing cycle this register is for and fax to the approving official with the bill. Keep any disputes, all charges, and a copy of the signed bill with this register until the end of the following fiscal year then it pertains to